

M.M.CRAMAM FOR: Director of Control Intelligence

SUBJECT : Publications Survey

- i. This mesorandum conceins a <u>recommendation</u> submitted for DCI approval. Such recommendation is contained in paragraph 4.
- 2. The steff of the Inspector General has completed a preliminary authors of Agency publications. Information developed to date indicates that:
 - abordination of all intelligence publications to the Assistant Director/Intelligence Coordination (see Tab A attached). Under this assignment of responsibility the present categories and format of LD/I intelligence publications were established. However, with the abolition of the Office of Intelligence Doordination in 1953 cautralized Agency responsibility for the operationation of intelligence publications apparently ceased to exist. Only in the LD/I has an effort at centralized review been continued.
 - b. Fast studies on the publications problem have been limited essentially to finished intelligence and have failed to consider many other important publications—especially in the ED/P area. If real progress is to be made in systematizing Agency publications, then all serial deposences which simpulate beyond the confines of any one Deputy area must be included in the definition of publications.

- of the Agency's effort is staggering. The DD/I alone lists approximately 100 serial publications ranging from documents produced on a daily basis to those produced irregularly. The listing includes nearly information reports and factual compilations but does not intime a number of Top Secret and sode word publications. A sampling compilating of one issue of each of the ED/I publications (listed in Tab 3) nearly fills two drawers in a standard four-drawer cafe.
- d. Although no official records of serial publications in the BD/P and BD/S exist, experience in 10 surveys indicates a similar heavy volume of publications. In the BD/P these range from MAK/GDS studies on such things as 'The Popular Front in France' to TASS cuthentication studies. In fact, preliminary investigation scene to indicate that many compenents in the BD/P produce publications of some variety which on occasions circulate beyond the confines of the Agency either officially or unofficially. Final elegrance on such publications is decembralised to the principal staff and division chiefs concerned. The BD/S publications include General Counsel Opinions, Training Bulletine and Catalogues, Support Bulletine, and Commencentical Instructions to mention but a few.
- ations could be significantly reduced by margers and compolidations or through outright manufactions. Improvements in existing format and content likewise appear necessary and desirable in many instances; for example, NAM/CLS studies of which approximately 100 have been produced are simulated in a veriety of forms both within and without

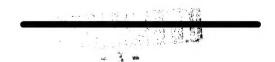


the Agency. Some of these studies make no reference to the and contain no statement of source or other information on the nature and origin of the document (see Tat C attached). Vithout some controlised review and control, such variations in the pattern of Agency publications appear inescapable.

I. Recommendations for changes in existing publications can only be made after the most thorough evaluation, not only of the publications themselves but also of the objectives, purposes and communer requirements for the information contained in these publications. Publications frequently represent the basic justification for the existence of producing units, and recommendations directed at such publications must be carefully resembed if they are to produce concrete results rather than bitter objections. In short, publications are not separate antities in themselves but rather reflect the basic substantive operations and efforts of the various components of the Agency.

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3. The information reflected in the foregoing paragraph indicates that a constinue survey of Agency publications will not in itself correct the present deficiencies on a long-term basis. Definitive improvements will only be obtained through a contralized effort established on a parameter leasts. The primarily substantive nature of publications indicates that the Deputies should participate actively in any review of the present situation and in the establishment of any central coordinating mechanism. The ID/I as the Deputy responsible for the production of finished intelligence appears most logically qualified to lead such a centralized Agency.



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publications review and control effort. Auch a centralised sectionism would also materially strengthen the Agency's hand in efforts to coordinate the multitude of intelligence publications emenating from their IAC examples.

A. It is recommended that you direct the establishment of an Agency Publications Board to be chaired by the DD/I with senior representation from each of the other Deputy areas and authorised to review, coordinate, southout, improve and systematime all Agency publications as defined in Paragraph 2.5. above.

Action Inspector General

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Tab A - Attached to all copies. Tab B and C - Attached to Orig only.

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